

GOVERNANCE AND GOVERNMENT AT THE CROSSROADS

THE GOOD, THE BAD, AND THE UGLY IN THE AGE
OF PREDATORY GLOBALIZATION

Governance and Government at the Crossroads:.....

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INTRODUCTION

- ▶ Ladies and Gentlemen
- ▶ Thank you for the Opportunity to be with you,
- ▶ Thank you for spending your valuable time with me
- ▶ I am Most Honored to be with you and Delighted to Share Some of my Thoughts with you.
- ▶ I am happy to finally have an opportunity to visit TOKYO;
- ▶ Thank you all, and I hope to see you again.

PREFACE: TWO SIDES OF A PICTURE, TWO PERSPECTIVES of Life, Power, and Wealth

1. MOVIE: “BREAD AND CHOCOLATE”
2. HISTORY: “CRASSUS AND SPARTACUS”
3. SENECA: “THE TRAGEDY OF THE MAJORITY POOR FOR THE RICH”
4. INJUSTICE: THE ROOT CAUSES OF ALL REVOLUTIONS
5. SOCIAL REVOLUTIONS: THE DIALECTICAL CONTRADICTIONS AND STRUGGLES OF:
 - A. GREED, MORE AND MORE
 - B. SURVIVAL, BASICS
6. GOVERNANCE AND GOVERNMENT ROLE:
 - A. CLASS ADVOCATE
 - B. MEDIATING ROLE
 - C. CORRECTIVE ROLE
 - D. LEADING/ENABLING ROLE
 - E. HOW?

GOVERNANCE, GOVERNING, AND GOVERNMENT: OLD AND NEW

- ▶ TRADITIONAL GOVERNANCE: GOVERNMENT
 - ▶ THE BUREAUCRACY and THE ADMINISTRATIVE STATE
 - ▶ NEW GOVERNANCE: REFORMS AND TRANSFORMATIONS
 - ▶ MARKETIZATION, PRIVATIZATION, CORPORATIZATION
 - ▶ IDEOLOGY AND GOVERNANCE MODELS:
 - INDIVIDUALISM: “In the Name of Jesus but to the Pocket of Moses”
 - EUROPE/DEVELOPING NATIONS: State as the Key Actor
 - Elite Model: By the Few, For the Few, and with the Few
 - Outcome/Output Based Model: Who Gets What and How Much?
- Performance, Social Justice, Accountability:
- Market Model: Corporations/Profit as the Bottom Line
 - State Model: Bureaucracy , Public Administration, and Public Values/Interests
 - Elite Model: Rich Gets Richer

GOVERNANCE AND GOVERNMENT REDEFINED: AN INSTITUTIONAL PERSPECTIVE

- ▶ WHY GOVERNANCE NOW?
- ▶ GARDEN VARIETY OF GOVERNANCE CONCEPTS: THE GOOD, THE BAD, AND THE UGLY
- ▶ PURPOSE AND FUNCTIONS OF GOVERNANCE:....
- ▶ Governance Redefined:
 - ▶ Structural Features: rules of conduct
 - ▶ Process/Dynamic Features: how things get done
 - ▶ Cognitive/Normative Features: values, cultures
 - ▶ Actors: State, Civil Society, External and Internal Actors,
 - ▶ Performance Outcome: Who gets what? Opportunity, Equity, Justice, Credibility, Legitimacy, Accountability, Representation,
 - ▶ External Actors: Globalization and Global Actors; Clash of Values/Interests
- ▶ SOUND GOVERNANCE: ???????

GOVERNANCE: THE GOOD, THE BAD, AND UGLY

- ▶ THE GOOD: FOR WHO? WHAT CRITERIA?
- ▶ THE BAD: FOR WHOM, BY WHO, HOW?
- ▶ THE UGLY: WHY, BY WHO? HOW?

- ▶ SOUND GOVERNANCE: BY WHO, FOR WHOM, HOW, AND WHAT CRITERIA?

CAPACITY BUILDING: MAKING THE ELEPHANT DANCE FOR ALL

- ▶ THE ELEPHANT: STRUCTURE, PROCESS, BUREAUCRACY, MARKET, CORPORATIZATIONS, GLOBALIZATION AND TRANSFORMATION
- ▶ ECLECTIC REFORMS: ROADS TAKEN, TARGETS MET, OUTCOMES?
- ▶ CAN WE GO HOME NOW? Three Options:
- ▶ OPTION 1: CONTINUE WITH AMBIGUOUS EXPERIMENTATIONS
- ▶ OPTION 2: RETURN TO THE UNAMBIGUOUS ADMINISTRATIVE STATE
- ▶ OPTION 3: BUILD NEW CAPACITIES BY ENGAGING CITIZENS/PEOPLE
- ▶ NEW AND SOUND GOVERNANCE: POLICY AND ADMINISTRATION

SOUND GOVERNANCE

PROBLEMS WITH GOOD GOVERNANCE

SOUND GOVERNANCE
CHARACTERISTICS OF SOUND
GOVERNANCE

GLOBALIZATION & SOUND GOVERNANCE

GLOBALIZATION: POSITIVE AND PREDATORY

- ▶ MEANINGS OF GLOBALIZATION
- ▶ PERSPECTIVES ON GLOBALIZATION: FOR, AGAINST, MIDDLE
- ▶ CAUSES AND CONSEQUENCES OF GLOBALIZATION: GOOD & BAD
- ▶ POLICY OPTIONS: ACCEPT, REJECT, ADAPT & RESIST, CHANGE
- ▶ PREDATORY GLOBALIZATION, AND PREDATORY GOVERNANCE:
- ▶ TRANSFORMATIONS: ASSET TRANSFER & CULTURAL CHANGE
- ▶ PRIVATIZATION AND THE NEW PUBLIC MANAGEMENT (NPM)
- ▶ OUTCOMES: TWO SIDES OF THE PICTURE? WHO GETS WHAT?

CAPACITY BUILDING TO MAKE THE ELEPHANT DANCE Contd.

- ▶ INSTITUTIONAL CAPACITY—MACRO AND MICRO, FEATURES
- ▶ CULTURAL CAPACITY: INSTITUTIONALIZATION
- ▶ POLICY CAPACITY: TOP DOWN, BOTTOM UP, DISCOURSE MODELS
- ▶ ADMINISTRATIVE AND MANAGERIAL CAPACITIES with ETHICS and PROFESSIONALISM
- ▶ PUBLIC CAPACITY: CITIZEN ENGAGEMENT, DIRECT & INDIRECT
- ▶ TRANSPARENCY AND ACCOUNTABILITY TO ALL
- ▶ PERFORMANCE: EFFICIENCY-FAIRNESS, OUTPUTS-REPRESENTATION
- ▶ G-GOVERNANCE, PARTICIPATION, and OPEN GOVERNANCE
- ▶ EMERGENCY GOVERNANCE AND CRISIS MANAGEMENT
- ▶ BALANCING THE COMPETING ROLES OF GOVERNANCE AND PEOPLE
- ▶ RESOLVING THE PREDATORY GLOBALIZATION DILEMMA
- ▶ NO CRASSUS, NO SPARTACUS; BUILD OPPORTUNITIES, NOT IVORY TOWERS.

CONCLUSION

- ▶ GLOBALIZATION OK, BUT PREDATORY GLOBALIZATION NO
- ▶ NEW GOVERNANCE, NEW PUBLIC MANAGEMENT
- ▶ LET'S BALANCE THE ROLES OF THE STATE
- ▶ LET'S BALANCE BREAD AGAINST CHOCOLATE
- ▶ LET'S TURN THE "MAJORITY POOR" TO ASSETS & OPPORTUNITIES
- ▶ NO CRASSUS, NO SPARTACUS
- ▶ THANK YOU VERY MUCH
- ▶ HAVE A WONDERFUL DAY